In 2017, CNDC supported nearly 80 Projects generating more than 56,000 volunteer hours and $17 million in revenue.

As their partner for innovation, efficiency and accountability, we are proud that our Project partners served or trained a record number of clients – nearly 200,000 – this year, further laying the groundwork for future success.

CNDC itself has built a strong foundation over the past 18 years, providing essential support for hundreds of Projects, managing approximately $100 million in Project revenue, and receiving and administering more than 1,000 grants to benefit Projects. To date, our Projects have generated more than one million volunteer hours, and many Projects under the CNDC umbrella have been recognized locally and nationally for their contributions to improving the quality of life here in Colorado.

CNDC and its Project partners continued to be an integral part of creating strong foundations and strong communities in 2017. Through fiscal sponsorship of more than 80 Projects last year, CNDC has helped accelerate the growth of these Projects, resulting in their ability to scale more quickly and to do more – faster – than they would be able to do on their own.

By providing our nonprofit Project partners with services that equip them for success, we are strengthening their ability to impact the communities they serve, helping them tackle big challenges – and opportunities – head on.

At the Colorado Nonprofit Development Center, we know that our growing and evolving communities are facing challenges that they can’t meet alone.

Friends of CNDC:

From metro Denver’s booming population and the rapidly expanding cities of Colorado Springs and Fort Collins, to evolving small towns on the Western Slope and Eastern Plains, wherever you live or visit within the state, you are undoubtedly seeing signs of growth and change.

In 2017, CNDC supported nearly 80 Projects generating more than 56,000 volunteer hours and $17 million in revenue.

Here are just a few ways our Project partners are employing innovative tactics to build stronger foundations within our communities.

Denver Education Attainment Network | Leaders in Student Success

In 2017, Denver was designated as one of only 17 U.S. Talent Hubs by Lumina Foundation – the result of pursuing bold strategies to boost high-quality degrees and credentials in the Denver–metro area. Leading the Denver Talent Hub strategy is CNDC Project Denver Education Attainment Network (DEAN), a collective impact initiative convening over 30 cross-sector partners in developing and implementing strategies to close equity gaps and increase credential completion for Denver students.

DEAN’s strategy – Denver Direct Pathways – is a cross-institutional collaboration designed to make the complexities of college systems more easily navigable. By aligning systems and structures, DEAN is working to ensure every Denver student has the opportunity to realize their full potential, attain a postsecondary credential and fully participate in our diverse and dynamic Denver economy.

“Recognition as a Talent Hub is strong validation of our work to ensure Denver students, especially underserved minority and low-income students succeed,” said Therese Ivanovich, Executive Director of DEAN. DEAN benefits from having CNDC as its backbone organization and fiscal sponsor. Through this partnership, DEAN receives comprehensive financial management and compliance, human resources support, benefits administration, and capacity-building programs.

Harm Reduction Action Center | Advocates for Community Health

With a mission to reduce the harms associated with drug use, the Harm Reduction Action Center worked diligently in 2017 to expand their advocacy agenda to support bringing medical-level consumption sites to the metro area.

The intent of a “supervised consumption site” (currently operating in 63 cities and 10 countries globally) is to reduce the harm associated with people injecting drugs such as HIV/hepatitis C, skin tissue infections, and overdoses.

“Our goal is to take injecting out of the public sphere and into a controlled environment,” said HRAC Executive Director Lisa Raville. “CNDC allows us to focus on our participants as we push forward for a healthier and safer Denver.”

While such legislation did not become law at either the local or state level 2017, HRAC’s efforts established a strong foundation for community health and generated important community, business, and civic discussion around this important and timely issue.

Families Forward Resource Center | Ensuring Strong Beginnings

Recognizing that African American families experience exponentially higher rates of infant mortality than any other race, Families Forward Resource Center expanded its programming in 2014 to include Healthy Start. Healthy Start provides families in Northeast Denver and North Aurora with resources that include an advocate who works with the families to provide resource referrals, assistance in accessing health care, parenting education and support, and family advocacy.

“I believe that strong women and families can have healthy babies! Through our Healthy Start program, we’ve provided 266 women in the last five months with a plan of action and direct support to have healthy pregnancies and healthy babies,” said Shawn Taylor, Director of Healthy Babies Strong Families Program of the Families Forward Resource Center. “CNDC allows us to focus on program impact while they manage the grant and ensure compliance with federal funding requirements.”

As a full-service community service center, FFRC is ensuring that strong families are built on strong foundations.
OUR SERVICES

CNDC provides our Projects with foundational support to help them accelerate growth and achieve their goals.

- Expert back office support: Our in-house team of topic experts allows our Projects to focus on their mission and programs, secure in the knowledge that their affairs are being expertly managed.
- Reliable accounting, reporting, tracking and compliance support: Our proven guidance and support helps our Projects demonstrate credibility and accountability to their stakeholders.
- Management support and effective growth strategies: Our Projects benefit not only from our organizational management services, but also from the expert guidance we offer to help them more effectively expand their impact on the community.
- One-to-one professional and organizational development guidance: We offer one-to-one guidance to Project leadership in the areas of nonprofit best practices, financial best practices, human resources, and risk management to set our Projects up for long-term success.

Beyond our commitment to individual projects, we also offer nonprofit accounting services to provide hands-on support in financial management that allows established 501(c)(3)s to focus their time and energy on providing quality services in the community.

By providing our nonprofit Project partners with services that equip them for success, we are strengthening their ability to impact the communities they serve, helping them tackle big challenges – and opportunities – head on.

“...
### 2017 BOARD OF DIRECTORS

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  President/CEO
  Big Brothers, Big Sisters of Colorado

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  Chief Executive Officer
  Renew Strategies, LLC

- **MELISSA JOHNSON, SECRETARY**
  Principal
  MJ Katze Management LLC

- **ANDREW RITZ, TREASURER**
  Chief Accounting and Compliance Officer
  Colorado Health Foundation

- **KELLY BERG**
  Partner
  Tuthill & Hughes, LLP

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  Vice President, Community Investment Administration
  Piton Foundation

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  Chief Financial Officer
  Bonfils-Stanton Foundation

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- **KEVIN VAN VLEET**
  Chief Financial Officer
- **ANGELA SCHREFFLER**
  Vice President
- **PATRICIA BACA**
  Accounts Payable Clerk
- **DEBBIE DEXTER**
  HR Manager
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  Program Coordinator
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  Staff Accountant
- **MONICA FRIMML**
  Operational Accounting Manager
- **LINDA HAYASHI**
  A/R Clerk
- **LAURA LAVID**
  Program Manager
- **EDDIE KOEN**
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  President
  Clermont Communications
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  Chief Operating Officer
  Clayton Early Learning
- **STEFAN STEIN**
  Attorney/Member
  Sherman & Howard
- **KAREN TOMB**
  Attorney Retired
  Hill and Robbins

### 2017 FINANCIAL REPORT

#### REVENUE

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Individual and Corporate</td>
<td>1,416,867</td>
<td>8%</td>
</tr>
<tr>
<td>Foundation</td>
<td>6,932,229</td>
<td>41%</td>
</tr>
<tr>
<td>Other</td>
<td>1,520,216</td>
<td>9%</td>
</tr>
<tr>
<td>Government</td>
<td>4,299,494</td>
<td>26%</td>
</tr>
<tr>
<td>Earned Income</td>
<td>2,633,897</td>
<td>16%</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td>16,802,703</td>
<td>100%</td>
</tr>
</tbody>
</table>

#### EXPENSES

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries and Fringe</td>
<td>8,753,349</td>
<td>53%</td>
</tr>
<tr>
<td>Contract Labor and Professional Services</td>
<td>2,605,614</td>
<td>16%</td>
</tr>
<tr>
<td>Other</td>
<td>4,574,203</td>
<td>28%</td>
</tr>
<tr>
<td>Occupancy and Office</td>
<td>678,942</td>
<td>4%</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>16,612,108</td>
<td>100%</td>
</tr>
</tbody>
</table>

#### FUNCTIONAL EXPENSES

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
<th>%</th>
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</thead>
<tbody>
<tr>
<td>Program</td>
<td>14,595,023</td>
<td>88%</td>
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<tr>
<td>Fundraising</td>
<td>312,361</td>
<td>2%</td>
</tr>
<tr>
<td>General and Administration</td>
<td>1,704,724</td>
<td>10%</td>
</tr>
<tr>
<td><strong>Total Functional Expenses</strong></td>
<td>16,612,108</td>
<td>100%</td>
</tr>
</tbody>
</table>

#### ASSETS

<table>
<thead>
<tr>
<th>Component</th>
<th>CONSOLIDATED</th>
<th>CNDC ADMIN. OFFICE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash</td>
<td>7,249,982</td>
<td>914,909</td>
</tr>
<tr>
<td>Other Assets</td>
<td>3,858,112</td>
<td>725,624</td>
</tr>
<tr>
<td>Property and Equipment</td>
<td>209,576</td>
<td>37,002</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>11,317,670</td>
<td>1,677,535</td>
</tr>
</tbody>
</table>

#### LIABILITIES

<table>
<thead>
<tr>
<th>Component</th>
<th>Amount</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current Liabilities</td>
<td>1,013,076</td>
<td>146,791</td>
</tr>
<tr>
<td>Long-term Liabilities</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td>1,013,076</td>
<td>146,791</td>
</tr>
<tr>
<td>Net Assets</td>
<td>10,304,594</td>
<td>1,530,744</td>
</tr>
</tbody>
</table>

#### TOTAL NET ASSETS AND LIABILITIES

<table>
<thead>
<tr>
<th>Component</th>
<th>Amount</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total Net Assets and Liabilities</strong></td>
<td>11,317,670</td>
<td>1,677,535</td>
</tr>
</tbody>
</table>

#### CHANGE IN NET ASSETS

<table>
<thead>
<tr>
<th>Component</th>
<th>Amount</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Change in Net Assets</strong></td>
<td>190,595</td>
<td>(160,355)*</td>
</tr>
</tbody>
</table>

*Deficit due to release of temporary restricted revenue that was recorded in previous years.*
THANK YOU TO OUR DONORS

Thank you to all the donors who contributed to CNDC and Projects in 2017. Projects could not have had the impact they did without your passion, dedication and commitment. Below is a list of major donors for 2017.

3939 Williams Building Corp - Denver Rock Drill
Adolph Coors Foundation
Animal Assistance Foundation
Anschutz Family Foundation
Aurora Public Schools
Blue Ocean Foundation
Bohemian Foundation
Bonfils-Stanton Foundation
Boulder County
Boulder County Parks & Open Space Foundation
Cambridge Trust Company
Caring for Colorado Foundation
Centura St. Anthony North Family Medicine
Channel Foundation
Charles Stewart Mott Foundation
City and County of Denver
City of Fort Collins
Colorado Access
Colorado Department of Human Services
Colorado Department of Labor & Employment
Colorado Department of Public Safety
Colorado Department of Transportation
Colorado Department of Public Health and Environment
Colorado Health Foundation
Colorado Health Institute
Community First Foundation
Community Shares of Colorado
Connect for Health Colorado
Corporation for National and Community Service
Daniels Fund
de Beaumont Foundation
Denver Health & Hospital Authority
Denver Post Season to Share
Denver Workforce Services
Developmental Pathways
Donnell-Kay Foundation
Douglas County Government
Downtown Property Services LLC
Family Resource Center Association
Gates Family Foundation
Giving First
Governor’s Commission on Community Service
U.S. Health Resources Services Administration
Joanne Belknap
Laura and John Arnold Foundation
Liberty Global, Inc.
Lumina Foundation
MAC Aids Fund
MCREF Blake LLC
Melvin and Elaine Wolf Foundation Inc
Meow Wolf Inc.
Mile High United Way
Morgan Stanley
National Mentoring Partnership
Network For Good
NoVo Foundation
Olive Higgins Prouty Foundation
Partners in Routt County
Phillip S. Miller Foundation
Rose Community Foundation
Schwab Charitable Fund
Temple Hoyne Buell Foundation
The Anschutz Foundation
The Colorado Trust
The Denver Foundation
The Jay & Rose Phillips Family Foundation
The Oscar G. & Elsa S Mayer Family Foundation
The Piton Foundation
Transit Center
Tri-County Health Dept.
U.S. Department of Labor
University of Colorado Denver
Walton Family Foundation
Zero to Three