Friends of CNDC:
There is an African proverb that says, “If you want to go fast, go alone. If you want to go far, go together.” Our mission at CNDC is built on the idea of going further, together.

Community leaders bring Projects to CNDC to accelerate their growth and expand their impact. Funders work with CNDC to ensure stewardship of their investments, even while investing in innovative, if not yet fully proven concepts. Staff and board members come to CNDC to be part of a team that strives to make a tangible difference in the lives of Coloradoans.

Together, we have done so much. Since our inception, CNDC has supported hundreds of Projects, managed nearly $100 million in Project revenue, and received and administered more than 1,000 grants to benefit Projects. To date, our Projects have generated more than 850,000 volunteer hours, and many Projects under the CNDC umbrella have been recognized locally and nationally for their contributions to improving the quality of life here in Colorado.

Over the years, we’ve provided essential support for Projects as they have worked on everything from reforming Colorado education and health care to advocating for advances in public health services and finding ways to engage Baby Boomers in the community.

While many of CNDC’s Projects have had statewide impact, they have historically focused on metro Denver. This past year, however, our journey has taken us to communities throughout Colorado. A primary driver in that expansion is a new collaboration with The Colorado Trust.

In 2016, The Trust approached CNDC to act as the fiscal sponsor for several Projects that are part of The Trust’s Community Partnership efforts to improve health equity in Colorado. We accepted nine Projects under the umbrella of The Trust Community Partnership with plans to add more in the future. In this report, you’ll find highlights of how our partnership with The Trust and residents of these first nine communities is supporting the development of resident-driven and centered health equity plans.

The scale of our collaboration with The Trust has helped us quickly build our capacity to serve other Projects outside of Metro Denver – one more example of how we can go further when we go together.

From everyone at CNDC, we want to thank you for your support in the past and your interest in our future. We look forward to working together with you to make Colorado a better place for all to live.

Sincerely,
Melinda A. Higgs
President & CEO
Our partnership with CNDC and its partnership with many rural communities across Colorado is essential to the success of our place-based and resident-driven grantmaking approach to create health equity. We could not do this alone and found a true partner in CNDC! We cannot sing enough praise for CNDC’s amazing team and fiscal sponsorship expertise.

~ The Colorado Trust
FOSTERING HEALTHY COMMUNITIES

The Colorado Trust recently launched an initiative to enhance health equity in underserved communities in Colorado. The Trust’s innovative approach aims to develop and implement resident-led, community-driven plans that increase health equity outcomes in some of the most under-represented communities in Colorado.

In 2016, The Trust and CNDC created a unique partnership whereby CNDC acts as a fiscal sponsor to these community initiatives. This was an ideal fit for CNDC on several levels. First, it leverages our core competencies in nonprofit management, grants management, and organizational development. Second, there is a strong funding partner with issue expertise. Finally, there is local decision-making, and control from residents who are experts in the needs and assets of their communities. Together, we are providing essential support in nonprofit management in order to help these communities achieve their goals.

Though CNDC has occasionally worked in communities outside of Metro Denver, our partnership with The Trust has allowed us to broaden our impact. As an added bonus, working with so many of these Projects at once created economies of scale that enabled CNDC to quickly build capacity and add essential services to support our work. For example, we’ve contracted for communication solutions to enable face-to-face online meetings, and, because many of these communities have resident team members who are primary Spanish speakers, we have contracted with a firm for translation. We’ve already translated the Project Handbook and personnel manual into Spanish, and we’ve been able to translate day-to-day communications with team members. These upgrades to our offerings ultimately benefit all CNDC Projects – regardless of location.

CNDC plans to expand our partnership with The Trust through 2017 and beyond, continuing our sponsorship of current community Projects and providing support to new communities identified by The Trust. We look forward to applying the expertise we gain through this partnership to current and future Projects throughout Colorado.


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2016 FINANCIAL REPORT

REVENUE

<table>
<thead>
<tr>
<th></th>
<th>$</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Individual and Corporate</td>
<td>2,056,508</td>
<td>11%</td>
</tr>
<tr>
<td>Foundation</td>
<td>8,510,312</td>
<td>45%</td>
</tr>
<tr>
<td>Other</td>
<td>1,299,224</td>
<td>7%</td>
</tr>
<tr>
<td>Government</td>
<td>5,007,377</td>
<td>26%</td>
</tr>
<tr>
<td>Earned Income</td>
<td>2,155,581</td>
<td>11%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>19,029,002</strong></td>
<td><strong>100%</strong></td>
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</table>

EXPENSES

<table>
<thead>
<tr>
<th></th>
<th>$</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries and Fringe</td>
<td>8,067,896</td>
<td>53%</td>
</tr>
<tr>
<td>Contract Labor and Professional Services</td>
<td>2,497,852</td>
<td>17%</td>
</tr>
<tr>
<td>Other</td>
<td>3,418,130</td>
<td>22%</td>
</tr>
<tr>
<td>Occupancy and Office</td>
<td>1,235,845</td>
<td>8%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>15,219,723</strong></td>
<td><strong>100%</strong></td>
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ASSETS

<table>
<thead>
<tr>
<th></th>
<th>CONSOLIDATED</th>
<th>CNDC ADMIN. OFFICE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash</td>
<td>7,429,307</td>
<td>1,106,954</td>
</tr>
<tr>
<td>Other Assets</td>
<td>3,597,104</td>
<td>685,987</td>
</tr>
<tr>
<td>Property and Equipment</td>
<td>174,057</td>
<td>19,265</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td><strong>11,200,468</strong></td>
<td><strong>1,812,206</strong></td>
</tr>
</tbody>
</table>

LIABILITIES

<table>
<thead>
<tr>
<th></th>
<th>CONSOLIDATED</th>
<th>CNDC ADMIN. OFFICE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current Liabilities</td>
<td>1,086,469</td>
<td>121,106</td>
</tr>
<tr>
<td>Long-term Liabilities</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Total Liabilities</td>
<td>1,086,469</td>
<td>121,106</td>
</tr>
</tbody>
</table>

Net Assets            | 10,113,999    | 1,691,100          |

TOTAL NET ASSETS AND LIABILITIES | **11,200,468** | **1,812,206** |

CHANGE IN NET ASSETS | **3,809,279** | **977,191** |
THANK YOU TO ALL OF OUR DONORS who contributed to CNDC and Projects in 2016. Projects could not have had the impact they did without your passion, dedication and commitment. Below is a list of major donors for 2016.

$25,000+
Adolph Coors Foundation
The Anschutz Foundation
Arapahoe County
Arapahoe Douglas Works
Aurora Public Schools
Boulder County
Cambridge Trust Company
Caring for Colorado Foundation
Centura Health
Channel Foundation
Children’s Hospital
Chinook Fund
City and County of Denver
City of Fort Collins
Colorado Access
Colorado Department of Human Services
Colorado Department of Public Health and Environment
Colorado Department of Public Safety
Colorado Department of Transportation
The Colorado Health Foundation
The Colorado Trust
Community First Foundation
Community Foundation Serving Boulder County
Community Shares of Colorado
Connect for Health Colorado
Corporation for National and Community Service
Daniels Fund
Denver Arts and Venues
The Denver Foundation
Denver Health & Hospital Authority
Denver Water Department
Donnell-Kay Foundation
Douglas County Department of Community Development
Douglas County Government
Dress for Success Worldwide
Family Resource Center Association, Inc.
Focus Points Family Resource Center
Ford Foundation
Gates Family Foundation
Giving First
Governor’s Commission on Community Service
Greater Giving
Guaranty Bank and Trust Company
Institute of International Education
Laura and John Arnold Foundation
Liberty Global, Inc.
MAC Aids Fund
McCormick Foundation / Denver Post Season to Share
Mile High United Way
National Mentoring Partnership
Northwest Colorado Council of Governments
The Oscar G. & Elsa S. Mayer Family Foundation
The Piton Foundation
Regional Transportation District
Rocky Mountain Health Foundation Inc.
Rose Community Foundation
Temple Buell Foundation
The Fries Foundation
Thiry-O’Leary Foundation
Tri-County Health Dept.
Tuchman Family Foundation
U.S. Department of Labor
U.S. Health and Human Services, Health Resources Services Administration
University of Colorado Denver
Walton Family Foundation
Zero to Three

We apologize if your donation is not listed. Thank you for your continued support.